

America's Largest Corporations

# FORTUNE

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**TIME INC. SPECIALS**



# FORTUNE 500

## LARGEST U.S. CORPORATIONS

RANK 2005	RANK 2004		REVENUES		PROFITS			ASSETS		STOCKHOLDERS' EQUITY	
			\$ millions	% change from 2004	\$ millions	Rank	% change from 2004	\$ millions	Rank	\$ millions	Rank
451		• CHESAPEAKE ENERGY Oklahoma City	4,665.3	72.2	948.3	178	84.1	16,118.5	206	6,174.3	173
452		• NATIONAL OILWELL VARCO Houston	4,644.5	100.4	286.9	341	149.0	6,678.5	344	4,194.2	240
453	497	PEABODY ENERGY St. Louis	4,644.5	27.9	422.7	299	141.0	6,852.0	338	2,178.5	328
454	456	ENGELHARD Iselin, N.J.	4,618.1	10.8	238.2	372	1.2	3,879.0	430	1,489.2	388
455	314	EL PASO Houston	4,596.0 <sup>¶</sup>	(31.3)	(606.0)	480	—	31,838.0	116	3,389.0	268
456	480	CORNING Corning, N.Y.	4,579.0	18.8	585.0	248	—	11,175.0	267	5,609.0	194
457	476	NASH-FINCH Minneapolis	4,555.5	16.9	41.3	444	176.3	1,077.4	499	322.6	471
458		• EBAY San Jose	4,552.4	39.2	1,082.0	154	39.0	11,789.0	259	10,048.0	106
459	455	ECOLAB St. Paul	4,534.8	8.4	319.5	328	2.9	3,796.6	433	1,649.2	370
460	445	CLOROX Oakland <sup>12</sup>	4,475.0	3.5	1,096.0	151	99.6	3,617.0	440	(553.0)	486
461	428	NEWMONT MINING Denver	4,474.0	(1.1)	322.0	326	(27.4)	13,992.0	230	8,376.0	133
462		• HEXION SPECIALTY CHEMICALS Columbus <sup>65</sup>	4,470.0	165.1	(87.0)	464	—	3,209.0	446	(924.0)	489
463	453	TENNECO Lake Forest, Ill. <sup>66</sup>	4,441.0	5.4	58.0	439	286.7	2,940.0	458	129.0	478
464	459	HILTON HOTELS Beverly Hills <sup>65</sup>	4,437.0	7.0	460.0	292	93.3	8,743.0	304	2,811.0	296
465	441	BIG LOTS Columbus <sup>1</sup>	4,429.9	1.3	(10.1)	456	(142.5)	1,625.5	486	1,078.7	424
466	489	WESCO INTERNATIONAL Pittsburgh	4,421.1	18.2	103.5	426	59.4	1,651.2	484	491.5	460
467	454	H&R BLOCK Kansas City, Mo. <sup>40</sup>	4,420.0	4.1	635.9	239	(10.3)	5,539.3	374	1,976.4	346
468	468	UNITED STATIONERS Des Plaines, Ill.	4,408.5	10.5	97.5	429	8.4	1,542.2	487	768.5	447
469	415	IKON OFFICE SOLUTIONS Malvern, Pa. <sup>14</sup>	4,397.9	(5.4)	60.7	437	(33.7)	3,831.8	432	1,570.3	380
470		• MOSAIC Plymouth, Minn. <sup>26</sup>	4,396.7	—	165.6	402	—	8,444.0	309	3,213.5	280
471	460	AFFILIATED COMPUTER SERVICES Dallas <sup>12</sup>	4,351.2	6.0	415.9	304	(21.5)	4,850.8	396	2,838.4	294
472	443	CONSECO Carmel, Ind.	4,326.5	(0.1)	324.9	325	10.2	31,557.3	118	4,519.8	223
473	494	WESTERN & SOUTHERN FINANCIAL GROUP Cincinnati	4,313.9	16.8	264.1	353	(19.5)	29,020.6	132	3,070.5	284
474		• FRANKLIN RESOURCES San Mateo, Calif. <sup>14</sup>	4,310.1	25.4	1,057.6	156	49.7	8,893.9	298	5,684.4	187
475		• BORGWARNER Auburn Hills, Mich.	4,293.8	21.8	239.6	371	9.8	4,089.4	422	1,644.2	372
476	462	GRAYBAR ELECTRIC St. Louis	4,288.0	5.1	16.8	452	19.6	1,443.4	489	381.4	466
477	487	ADVANCE AUTO PARTS Roanoke, Va.	4,265.0	13.1	234.7	374	24.9	2,542.1	467	919.8	433
478	461	JEFFERSON-PILOT Greensboro, N.C.	4,219.7	2.9	578.6	249	5.9	36,078.3	96	3,916.9	249
479	424	MIRANT Atlanta	4,209.0	(7.9)	(1,307.0)	488	—	12,912.0	242	3,856.0	253
480		• FREEPORT-MCMORAN COPPER & GOLD New Orleans	4,179.1	76.2	995.1	166	392.0	5,550.2	373	1,843.0	358
481	339	CNF San Mateo	4,169.6	(29.4)	223.0	385	—	2,480.6	469	910.9	434
482	496	WM. WRIGLEY JR. Chicago	4,159.3	14.0	517.3	271	4.9	4,460.2	406	2,214.4	326
483		• PETER KIEWIT SONS* Omaha	4,145.0	23.7	228.0	378	13.4	2,321.0	473	1,082.0	423
484	464	LEVI STRAUSS San Francisco <sup>16</sup>	4,125.2	1.3	155.9	407	413.2	2,813.6	462	(1,222.1)	490
485	458	UNIVERSAL HEALTH SERVICES King of Prussia, Pa.	4,101.4	(1.4)	240.8	370	42.1	2,858.7	460	1,205.1	416
486		• LUBRIZOL Wickliffe, Ohio	4,098.9	29.7	189.3	397	102.5	4,366.3	413	1,567.2	381
487		• CONSTELLATION BRANDS Fairport, N.Y. <sup>28</sup>	4,087.6 <sup>€</sup>	15.1	276.5	344	25.4	7,804.2	319	2,779.9	299
488		• FISERV Brookfield, Wis.	4,085.9	6.3	516.4	272	36.8	6,039.5	360	2,465.7	314
489	481	SEALED AIR Saddle Brook, N.J.	4,085.1	7.6	255.8	361	18.6	4,864.2	395	1,392.1	397
490	475	BORDERS GROUP Ann Arbor, Mich. <sup>1</sup>	4,079.2	4.5	101.0	428	(23.4)	2,572.2	466	927.8	431
491	463	MUTUAL OF OMAHA INSURANCE Omaha	4,051.2	(0.7)	35.3	447	41.1	16,441.3	201	1,749.4	363
492	472	AMERICAN FINANCIAL GROUP Cincinnati	4,038.3	3.2	206.6	390	(42.6)	22,816.0	157	2,457.5	315
493		• STANDARD PACIFIC Irvine, Calif.	4,011.4	19.6	441.0	297	39.6	4,280.8	416	1,739.2	365
494	488	SERVICEMASTER Downers Grove, Ill.	4,004.4 <sup>¶</sup>	6.5	198.9	396	(39.9)	3,028.9	454	1,054.6	426
495		• SUNGARD DATA SYSTEMS Wayne, Pa.	4,002.0	12.5	117.0	423	(74.2)	14,587.0	222	3,572.0	264
496		• FRONTIER OIL Houston	4,001.2 <sup>€</sup>	39.8	272.5	347	290.6	1,201.5	496	445.1	463
497	467	PATHMARK STORES Carteret, N.J. <sup>41</sup>	3,980.5	0.1	(327.1)	473	—	1,290.1	494	184.3	476
498	499	KINDRED HEALTHCARE Louisville	3,978.9	10.0	144.9	413	105.3	1,760.6	483	870.5	438
499		• MARSHALL & ILSLEY CORP. Milwaukee	3,962.9	27.3	727.5	219	16.0	46,212.7	81	4,667.8	219
500		• LANDAMERICA FINANCIAL GROUP Richmond	3,959.6	12.4	165.6	402	13.2	3,695.0	438	1,278.5	409
			9,088,019.2		610,074.4			23,977,197.8		4,129,468.0	

MARKET VALUE 3/17/06		PROFITS AS % OF ...						EARNINGS PER SHARE				TOTAL RETURN TO INVESTORS				Industry table number	RANK 2005
\$ millions	Rank	REVENUES		ASSETS		STOCK-HOLDERS' EQUITY		2005 \$	% change from 2004	1995-2005 annual growth rate		2005 %	Rank	1995-2005 annual rate			
		%	Rank	%	Rank	%	Rank			%	Rank	%	Rank	%	Rank		
11,769.1	226	20.3	28	5.9	202	15.4	225	2.51	64.1	23.1	56	93.9	11	11.7	182	45	451
10,485.0	246	6.2	244	4.3	270	6.8	389	1.81	36.1	—	—	77.7	16	—	—	48	452
12,507.4	218	9.1	159	6.2	196	19.4	156	1.58	129.0	—	—	104.9	7	—	—	45	453
4,900.9	339	5.2	281	6.1	198	16.0	211	1.95	3.7	7.3	196	(0.1)	298	5.2	313	8	454
8,121.5	281	(13.2)	489	(1.9)	466	(17.9)	465	(0.98)	—	—	—	18.6	136	1.1	360	53	455
41,540.5	67	12.8	80	5.2	224	10.4	324	0.38	—	—	—	67.0	18	8.9	250	47	456
396.7	463	0.9	436	3.8	291	12.8	280	3.13	165.3	6.9	202	(31.2)	446	6.6	295	73	457
53,764.8	56	23.8	17	9.2	122	10.8	319	0.78	36.8	—	—	(25.7)	435	—	—	41	458
9,948.7	258	7.0	215	8.4	136	19.4	158	1.23	3.4	12.6	135	4.4	250	18.6	76	8	459
9,354.9	269	24.5	13	30.3	2	—	—	6.11	138.7	20.5	70	(1.6)	316	14.5	129	34	460
22,276.7	126	7.2	207	2.3	352	3.8	408	0.72	(27.3)	(4.7)	307	21.3	127	2.3	349	45	461
—	—	(1.9)	467	(2.7)	471	—	—	(1.41)	—	—	—	—	—	—	—	8	462
950.0	454	1.3	427	2.0	370	45.0	22	1.29	268.6	(24.3)	328	13.7	169	(0.7)	370	46	463
9,174.0	270	10.4	122	5.3	222	16.4	200	1.13	88.3	2.4	254	6.6	223	9.3	241	33	464
1,595.2	439	(0.2)	457	(0.6)	460	(0.9)	452	(0.09)	(142.9)	—	—	(1.0)	311	(1.4)	372	61	465
2,998.8	400	2.3	392	6.3	193	21.1	135	2.10	42.9	—	—	44.2	47	—	—	71	466
6,972.1	303	14.4	63	11.5	69	32.2	40	3.77	(3.8)	22.3	61	2.0	271	11.7	184	75	467
1,590.0	440	2.2	395	6.3	191	12.7	282	2.90	9.4	38.7	12	5.0	242	13.3	156	72	468
1,844.4	435	1.4	423	1.6	384	3.9	407	0.43	(28.3)	(12.7)	322	(8.6)	368	(10.4)	389	72	469
5,928.9	317	3.8	342	2.0	372	5.2	399	0.46	—	—	—	(10.4)	379	—	—	8	470
7,839.9	286	9.6	152	8.6	133	14.7	248	3.19	(16.7)	25.0	47	(1.7)	317	20.2	61	36	471
3,862.1	369	7.5	197	1.0	418	7.2	387	1.76	8.0	—	—	16.1	152	—	—	38	472
—	—	6.1	246	0.9	426	8.6	364	—	—	—	—	—	—	—	—	37	473
26,240.7	105	24.5	12	11.9	60	0.0	422	4.06	45.0	14.2	121	39.9	60	19.9	64	59	474
3,358.0	386	5.6	259	5.9	203	14.6	249	4.17	8.0	10.2	160	13.1	172	15.7	112	46	475
—	—	0.4	450	1.2	409	4.4	404	2.88	22.9	(8.1)	315	—	—	—	—	71	476
4,560.2	349	5.5	263	9.2	120	25.5	85	2.13	28.3	—	—	49.2	41	—	—	61	477
8,018.5	283	13.7	69	1.6	382	14.8	243	4.25	8.4	9.6	165	13.1	171	13.5	155	38	478
7,791.0	290	(31.1)	497	(10.1)	486	(33.9)	469	—	—	—	—	242.9	1	—	—	17	479
10,028.2	254	23.8	16	17.9	14	54.0	15	4.67	449.4	16.9	91	47.6	43	8.6	257	45	480
2,652.6	411	5.3	272	9.0	125	24.5	92	3.85	—	13.3	129	12.5	177	10.8	199	66	481
14,998.2	182	12.4	87	11.6	65	23.4	106	2.29	4.6	9.0	171	(2.4)	322	11.5	188	22	482
—	—	5.5	264	9.8	106	21.1	134	9.31	45.9	—	—	—	—	—	—	18	483
—	—	3.8	341	5.5	215	—	—	—	—	—	—	—	—	—	—	4	484
2,651.2	412	5.9	252	8.4	135	20.0	143	4.00	45.5	20.3	74	5.7	232	15.6	113	29	485
2,927.7	402	4.6	308	4.3	266	12.1	298	2.75	64.7	1.5	266	20.8	129	8.1	272	8	486
5,819.3	321	6.8	224	3.5	305	9.9	334	1.19	15.5	16.1	100	12.8	175	20.5	58	6	487
7,820.7	287	12.6	83	8.6	134	20.9	136	2.70	41.4	—	—	7.7	211	17.1	97	20	488
4,781.9	343	6.3	242	5.3	223	18.4	173	2.69	19.6	—	—	5.4	235	11.3	192	49	489
1,595.9	438	2.5	389	3.9	284	10.9	316	1.42	(16.0)	—	—	(13.3)	399	9.2	243	61	490
—	—	0.9	437	0.2	452	2.0	417	—	—	—	—	—	—	—	—	37	491
3,308.2	388	5.1	284	0.9	427	8.4	366	2.62	(45.5)	(3.9)	301	24.3	114	5.1	316	40	492
2,362.8	421	11.0	109	10.3	95	25.4	87	6.30	38.8	—	—	15.2	157	29.4	13	32	493
3,768.0	371	5.0	290	6.6	181	18.9	163	0.67	(39.6)	0.4	276	(10.4)	380	6.1	303	14	494
—	—	2.9	368	0.8	434	3.3	412	—	—	—	—	—	—	—	—	20	495
3,027.8	398	6.8	223	22.7	4	61.2	12	4.80	276.5	—	—	183.2	2	37.6	5	51	496
530.7	460	(8.2)	483	(25.4)	495	(177.5)	479	(10.65)	—	—	—	71.9	17	—	—	21	497
918.3	455	3.6	346	8.2	140	16.6	196	3.20	91.6	—	—	(14.0)	403	—	—	29	498
10,694.3	242	18.4	37	1.6	385	15.6	218	3.10	11.9	12.2	139	(0.5)	305	15.0	124	9	499
1,141.5	447	4.2	326	4.5	261	13.0	278	9.29	16.0	17.1	89	17.0	144	13.5	154	40	500

11,376,658.2

# FORTUNE 1,000

# RANKED WITHIN INDUSTRIES

Industry no. RANK	1,000 revenues rank	REVENUES		PROFITS		PROFITS AS % OF ...			EARNINGS/ SHARE		TOTAL RETURN TO INVESTORS			EMPLOYEES <sup>†</sup>									
		\$ mil.	% change from 2004	\$ mil.	% change from 2004	REVENUES	ASSETS	STOCK- HOLDERS' EQUITY	1995-2005 annual growth	1995-2005 annual rate	2005	No.	% change from 2004										
<b>20 FINANCIAL DATA SERVICES 7 COMPANIES</b>																							
1	FIRST DATA	224	10,490	4	1,586	1	(15)	6	15	4	5	6	19	6	—	10	4	2	5	32,175	1	3	
2	FISERV	488	4,086	6	516	2	37	2	13	5	9	4	21	5	—	17	1	8	4	22,000	2	0	
3	SUNGARD DATA SYSTEMS	495	4,002	13	117	7	(74)	7	3	7	1	7	3	7	—	—	—	—	—	15,000	3	15	
4	MASTERCARD	627	2,938	13	267	4	12	3	9	6	7	5	23	4	—	—	—	—	—	4,300	7	8	
5	DST SYSTEMS	688	2,515	4	425	3	91	1	17	2	14	1	86	2	—	15	2	15	2	10,500	4	(5)	
6	DUN & BRADSTREET	993	1,444	2	221	6	4	5	15	3	14	2	285	1	—	—	12	3	—	4,350	6	(7)	
7	EQUIFAX	994	1,443	12	247	5	5	4	17	1	13	3	30	3	7	1	14	3	36	1	4,600	5	5
TOTAL			26,918		3,378															92,925			
MEDIAN			2,938	6	267		5		15		9		23		—	15		12		10,500		3	

<sup>†</sup>Figure is as of fiscal year-end or latest available.

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